

TOWN COUNCIL STAFF REPORT

To: Honorable Mayor & Town Council

From: Curtis Yakimow, Director of Administrative Services

Date: February 15, 2013

For Council February 19, 2013

Meeting:

Subject: FY 2013-14 Baseline Budget

Recommendation: It is recommended that the Council receive the initial baseline budget report for the 2013-14 fiscal year, and provide comments, input and direction as appropriate.

Order of Procedure:

Staff Report
Receive Public Comment
Council Discussion/Questions of Staff
Motion/Second
Discussion on Motion
Call the Question (Roll Call Vote)

Discussion:

The development of the annual spending plan for the Town begins with the Council's Strategic Planning efforts in January and will end with the actual budget adoption on June 4, 2013. Important steps in this critical process include the following:

- 1. Strategic Planning Workshop
- 2. Strategic Planning Public Input and Comment
- 3. Town Manager Evaluation and Goal Setting
- 4. Executive Management Team Work Plan Development
- 5. Development of Goals and Objectives
- 6. Team Development of Departmental Budgets

Reviewed By:	Town Manager	Town Attorney	Admin Services	Dept Head
X Department Re	eport Ordinan Minute /	ce Action	Resolution Action Receive and File	Public Hearing X Study Item

- 7. Executive Management Review of Budget Requests
- 8. Town Manager review/revision of Line Item Budgets
- 9. Council update on Major Initiatives
- 10. Council review of preliminary Budget Plan
- 11. Final Budget Adoption

Through this process, the annual spending plan is modified and refined through multiple revisions until a spending framework is developed that best addresses the Council's Strategic Plan and accompanying annual work plan, and aligning those plans with available resources, current and future needs, and adequate financial reserves.

Baseline Budget

In accordance with the Council's desire for multiple public review, input and discussion opportunities, Town staff has revised the traditional budget cycle to accommodate financial discussions earlier in the process. The first review is presented in Budget Workshop #1, and includes a presentation of the baseline budget.

The approach with the baseline budget is to develop the initial spending plan with no significant changes to the Town's level of service or operational priorities. The intent is to demonstrate the results of the Town's fiscal plan given projected expenditures and revenues in the next fiscal year.

In the attached budget summary and detail, the spending plan essentially reflects the current operational function of the Town with few modifications. The plan also incorporates basic assumptions that apply. Some of the more critical assumptions included in this baseline budget are identified in the table below.

Initial Key Assumptions used in baseline budget

- No GF contribution to infrastructure.
- No COLA Merit limited to one step.
- Incorporation of Other Post Employment Benefit Charge
- Existing staffing levels
- Public safety increase of 5%

- 3% sales tax growth rate
- 2% property tax growth rate
- Existing service/operational levels
- 25% reduction in partnerships
- No election expense provision

Baseline Budget Results

During the budget workshop, staff will walk through the baseline budget summary and provide an overview of the various components and their impacts on the baseline budget. A topline summary of the budget follows:

Revenues

(In thousand \$)

Sources	2012-13 ojected	Y 2013-14 Baseline	\$\$	Change	% Change
Property Tax	\$ 4,160	\$ 4,168	\$	8	0%
Sales Tax Franch/TOT	2,957 967	3,050 1,031		93 64	3% 7%
Svc/Other	1,208	910		(298)	-25%
Total	\$ 9,292	\$ 9,159	\$	(133)	-1%

Expenditures

(In thousand \$)

Uses	2012-13 ojected	Y 2013-14 Baseline	\$\$ (Change	% Change
Personnel	\$ 3,456	\$ 3,605	\$	149	4%
Public Safety	3,610	3,776		166	5%
Supplies &	1,922	2,065		143	7%
Services Partnerships	108	81		(27)	-25%
Capital	403	20		(383)	-95%
Total	\$ 9,499	\$ 9,547	\$	48	1%

Baseline Budget Surplus (Deficit)

Based on the tables above, the baseline budget presents a budget gap as follows:

Total Revenues \$9,159
Total Expenditures 9,547

Budget Surplus (Deficit) (\$ 388)

Future Budgetary Considerations

As previously identified in the key assumptions, the baseline budget does not reflect a number of significant priorities of the council. These priorities, when refined and confirmed will highlight the need for substantial structural change in the budget plan ultimately adopted. Further, without additional revenue sources, the Town will be unable to make significant progress in addressing these initiatives, many of which are included in the Council's strategic plan. A sample of these needs is summarized as follows:

(In thousand \$)

Additional Budgetary Requirements	
Public Infrastructure Maintenance	\$ 300
Brehm Park Maintenance	200
PERS Retirement Increases	35
OPEB Contributions	 100
Total	\$ 635

Impact on Baseline Budget Surplus (Deficit)

When looking at the additional budgetary requirements in concert with the existing budget gap of \$388,000, the differential grows to a range of \$700,000 to \$1,000,000, depending on the year and level of implementation.

Next Steps

In presenting the baseline budget, the objective at this stage is not to address each and every issue. Rather the goal is to lay out a high-level summary that identifies the scope of challenges facing the Town in establishing a long-term viable fiscal plan.

Clearly, the baseline budget will be subject to revision, update, refinement and correction as additional information becomes available. Accordingly, over the course of the next two months, staff will continue to develop various alternatives and options for the Council's consideration that address these significant fiscal challenges, using the Guiding Principles as established and affirmed by Council in the January Strategic Planning Workshop and the incremental policy guidance provided by the Council on individual components when presented.

Attachments: FY 2013-14 Baseline Budget Package

Town of Yucca Valley FY 2013-14 Baseline Budget

Budget Assumptions

6. No Election expense

7. Contract safety up 5%

8. No increase in maint for Brehm9. TM Contingency Included \$10k10. No contribution to infrastructure

Labor	Impact	Revenue	Impact
1. 1-step merit increase if applicable	(\$66,000)	1. Sales tax up 3% (in-line with HdL)	\$53,000
2. Medical cap set at \$1050		2. Property tax up 2%	131,000
3. PERS Employee contribution set at 8%		3. RDA increase to GF Prop Tax	170,000
4. No changes in current employment		3. Building & Safety revenue and expense offset	
5. OPEB Allocation of 2%	(51,000)	4. Includes existing programming revenue with	
6. Vacation/Sick Sell-Back Budget	(62,000)	minor modifications	
Operational			
1. Planning Projects complete	(363,000)		
2. Use of Bond Proceeds for planning allowed			
3. Current service levels unchanged			
4. Elimination of seasonal parks worker position			
5. Partnerships reduced 25%	40,000		

Beginning Deficit		<u>\$</u>	(390,000)	Council Action	<u> \$ </u>	(390,000)
Optional Solutions						
	Total	\$	(390,000)		\$	(390,000)

(170,000)

Town of Yucca Valley Proposed Budget FY 2013-14 **General Fund Summary Baseline Budget**

FY 2012/13

FY 2013/14 Proposed

Department Baselin	E
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Revenues									Departmer	nt Baseline
Revenues		FY 2010/11	FY 2011/12		Adopted			_		Change from
Sales Tax \$ 2,712,111 \$ 2,883,039 \$ 3,100,000 \$ 2,957,000 \$ (143,000) \$ 3,050,000 \$ (50,000) Property Tax 2,385,768 4,000,117 4,000,000 4,160,085 151,085 4,168,463 158,463 Vehicle License Funds 97,307 10,533 - 14,000 14,000 15,000 22,000 200,000 200,000 200,000 200,000 200,000 200,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 200,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000 160,000		Actual	Actual		Budget	Projected	12	2/13 Budget	Proposed	PY Budget
Property Tax	Revenues									
Property Tax		\$ 2712111	\$ 2,863,039	\$	3 100 000	\$ 2 957 000	\$	(143,000)	\$ 3 050 000	\$ (50,000)
Vehicle License Funds		+ -,· ·-,· · ·		Ψ			Ψ	• • •		
Franchiser/TOT/Interest	• •				-			,		,
Community Development			•		1 008 500			•	•	•
Administrative/Other Community Services 211,929 177,250 220,500 190,000 (30,500) 143,050 (108,750 220,500 190,000 (30,500) 180,000 (40,500 100,600 100						•		,		•
Total Revenue 8,207,067 9,027,257 9,415,300 9,292,485 (122,815) 9,158,763 (256,537	•		•			•			•	
Total Revenue 8,207,067 9,027,257 9,415,300 9,292,485 (122,815) 9,158,763 (256,537 256,5						·		•	•	
Expenditures	•							· · · · · · · · · · · · · · · · · · ·		-
Personnel Services 3,291,611 3,233,055 3,414,963 3,455,565 40,602 3,605,612 150,047	Total Revenue	8,207,067	9,027,257		9,415,300	9,292,485		(122,815)	9,158,763	(256,537)
Contract Safety	Expenditures									
Operating Supplies and Servic Contracts and Partnerships 2,129,781 2,087,017 2,043,110 1,922,125 (120,985) 2,064,965 142,840 Contracts and Partnerships 136,492 80,500 109,000 108,800 (200) 81,250 (27,550 Capital Projects/GP Update 47,102 238,473 15,000 403,229 388,229 20,000 (383,229 Total Expenditures 8,932,178 9,129,396 9,182,784 9,499,719 316,935 9,547,827 48,108 Other Sources (Uses) of Funds Transfer from Other Funds -	Personnel Services	3,291,611	3,233,055		3,414,963	3,455,565		40,602	3,605,612	150,047
Contracts and Partnerships Capital Projects/GP Update 47,102 238,473 15,000 403,229 388,229 20,000 (383,229 Total Expenditures 8,932,178 9,129,396 9,182,784 9,499,719 316,935 9,547,827 48,108 Other Sources (Uses) of Funds Transfer from Other Funds Transfer from Other Funds Transfer to Capital Projects Fund (690,460) - Total Other Sources (Uses) of Funds Increase (Decrease) in Fund Balance (792,600) 232,516 (207,234) (439,750) (389,064) (621,580) Beginning Fund Cash Balance 7,469,586 6,676,986 6,676,986 6,676,986 6,676,986 6,676,986 6,676,986 Fund Balance Sources (Uses) Other Sources (U	Contract Safety	3,327,192	3,490,351		3,600,711	3,610,000		9,289	3,776,000	166,000
Capital Projects/GP Update	Operating Supplies and Service	2,129,781	2,087,017		2,043,110	1,922,125		(120,985)	2,064,965	142,840
Total Expenditures	Contracts and Partnerships	136,492	80,500		109,000	108,800		(200)	81,250	(27,550)
Other Sources (Uses) of Funds Transfer from Other Funds Transfer to Capital Projects Fund (690,460)	Capital Projects/GP Update	47,102	238,473		15,000	403,229		388,229	20,000	(383,229)
Transfer from Other Funds Transfer to Capital Projects Fund (690,460)	Total Expenditures	8,932,178	9,129,396		9,182,784	9,499,719		316,935	9,547,827	48,108
Transfer from Other Funds Transfer to Capital Projects Fund (690,460)	Other Sources (Uses) of Funds									
Total Other Sources (Uses) of Funds (690,460) - - - - - - - - -	Transfer from Other Funds		_			_		-	-	-
Total Other Sources (Uses) of Funds (690,460) - - - - - - - - -	Transfer to Capital Projects Fur	nd	(690,460)		-	=		-	-	_
Increase (Decrease) in Fund Balance (792,600) 232,516 (207,234) (439,750) (389,064) (621,580)	Total Other Sources (Uses)								1,000	
Fund Balance (792,600) 232,516 (207,234) (439,750) (389,064) (621,580) Beginning Fund Cash Balance 7,469,586 6,676,986 6,676,986 6,676,986 6,676,986 6,080,688 (828,814) Reserve Balance Summary Undesignated Reserves 5,286,986 5,519,502 4,392,752 (1,126,750) 4,053,688 (339,064) Non-Cash Reservations 350,000 350,000 777,000 427,000 727,000 (50,000) Vehicle & Equipment -			(690,460)		-	-		-	-	-
Fund Balance (792,600) 232,516 (207,234) (439,750) (389,064) (621,580) Beginning Fund Cash Balance 7,469,586 6,676,986 6,676,986 6,676,986 6,676,986 6,080,688 (828,814) Reserve Balance Summary Undesignated Reserves 5,286,986 5,519,502 4,392,752 (1,126,750) 4,053,688 (339,064) Non-Cash Reservations 350,000 350,000 777,000 427,000 727,000 (50,000) Vehicle & Equipment -	Increase (Decrease) in									
Reserve Balance Summary Undesignated Reserves Non-Cash Reservations Vehicle & Equipment Risk Management Catastrophic Cother 75,000 75,	, ,		(792,600)		232,516	(207,234)		(439,750)	(389,064)	(621,580)
Reserve Balance Summary Undesignated Reserves Non-Cash Reservations Vehicle & Equipment Risk Management Catastrophic Other T5,000 T5,000 T5,000 T5,000 T6,000 T6,000 T6,000 T77,000 T7	Beginning Fund Cash Balance	***************************************	7,469,586		6,676,986	6,676,986			6,469,752	
Undesignated Reserves 5,286,986 5,519,502 4,392,752 (1,126,750) 4,053,688 (339,064) Non-Cash Reservations 350,000 350,000 777,000 427,000 727,000 (50,000) Vehicle & Equipment - <	Ending Fund Balance		6,676,986		6,909,502	6,469,752		(439,750)	6,080,688	(828,814)
Undesignated Reserves 5,286,986 5,519,502 4,392,752 (1,126,750) 4,053,688 (339,064) Non-Cash Reservations 350,000 350,000 777,000 427,000 727,000 (50,000) Vehicle & Equipment - <	- -								, 17 C Sampon	
Non-Cash Reservations 350,000 350,000 777,000 427,000 727,000 (50,000) Vehicle & Equipment -	Reserve Balance Summary									
Non-Cash Reservations 350,000 350,000 777,000 427,000 727,000 (50,000) Vehicle & Equipment -	Undesignated Reserves		5,286,986		5,519,502	4,392,752		(1,126,750)	4,053,688	(339,064)
Vehicle & Equipment -	Non-Cash Reservations		350,000		350,000	777,000		427,000	727,000	(50,000)
Risk Management 165,000 165,000 200,000 35,000 200,000 - Catastrophic 800,000 800,000 1,000,000 200,000 1,000,000 - Other 75,000 75,000 100,000 25,000 100,000 - Ending Fund Balance \$6,676,986 \$6,909,502 \$6,469,752 \$(439,750) \$6,080,688 \$(389,064)	Vehicle & Equipment		· -		-	•		-	· -	-
Catastrophic 800,000 800,000 1,000,000 200,000 1,000,000 - Other 75,000 75,000 100,000 25,000 100,000 - Ending Fund Balance \$ 6,676,986 \$ 6,909,502 \$ 6,469,752 \$ (439,750) \$ 6,080,688 \$ (389,064)			165,000		165,000	200,000		35,000	200,000	
Other 75,000 75,000 100,000 25,000 100,000 - Ending Fund Balance \$ 6,676,986 \$ 6,909,502 \$ 6,469,752 \$ (439,750) \$ 6,080,688 \$ (389,064)	•		•		•	•		,	•	-
Ending Fund Balance \$ 6,676,986 \$ 6,909,502 \$ 6,469,752 \$ (439,750) \$ 6,080,688 \$ (389,064)	•		,		•					-
Operating Reserves58% 60% 46% -14% 42% -18%	Ending Fund Balance		<u>.</u>	\$	•		\$			\$ (389,064)
Operating Reserves 58% 60% 46% -14% 42% -18%										_
	Operating Reserves	······	58%		60%	46%		-14%	42%	-18%

Town of Yucca Valley Proposed Budget FY 2013-14 Baseline Budget

Revenue Detail

	Actual	Actual	Amended	% Var	Projected	% Var	Proposed	% Var
Acct Revenue Description	10/11	11/12	FY 12/13	11/12 Act	FY 12/13	12/13 Bdgt	FY 13/14	12/13 Prj
Property Tax	(05.000)	0	# (CE 000)	#DIV//01	e (25.000)	460/	\$ (35,000)	0%
7979 Prop Tax Admin Fee	(65,696)		\$ (65,000)	#DIV/0!	\$ (35,000)		\$ (35,000) 2,516,783	2%
4111 Property Tax-Secured/Unsecure	2,339,724	2,348,830	2,400,000	2%	2,467,435	3%		
4112 Prop Tax-Supp Sec'd/Unsec'd	32,072	25,588	20,000	-22%	15,000	-25%	22,000	47%
4114 Property Tax Penalties	8,929	6,483	10,000	54%	5,000	-50%	7,500	50%
4115 Property Transfer Tax	38,347	45,222	35,000	-23%	27,000	-23%	38,000	41%
4116 HOPTR	32,392	32,592	34,000	4%	28,000	-18%	29,000	4%
4117 Vehicle In Lieu Property	1,573,407	1,570,696	1,575,000	0%	1,559,000	-1%	1,590,180	2%
4119 RPTTF-Property Tax		30,706	0	-100%	93,650	#DIV/0!	0_	-100%
Sub-total Prop Tax	2,385,768	4,060,117	4,009,000	-1%	4,160,085	4%	4,168,463	0%
Sales Tax/VLF Revenue								
4120 1% Local Tax	2,712,111	2,863,039	3,100,000	8%	2,957,000	-5%	3,050,000	3%
4805 Vehicle License Fees	97,307	10,533	0	-100%	14,000	#DIV/0!	15,000	7%
Sub-total State/County Subvention	2,809,418	2,873,572	3,100,000	8%	2,971,000	-4%	3,065,000	3%
Franchise/TOT/Interest Revenues								
4150 Franchise Fees	778,255	809,736	795,000	-2%	760,000	-4%	795,000	5%
4815 Article 19 WDA	40,088	32,762	38,000	16%	50,000	32%	50,000	0%
4135 TOT Permit Fee	40,000	02,702	0 30,000	0%	00,000	0%	00,000	0%
	164,614	188,392	160,000	-15%	135,000	-16%	165,000	22%
4140 Transient Occupancy Tax		•	500		500	0%	500	0%
4610 Money Market Interest	230	206		143%		47%		-9%
4611 LAIF Interest	34,421	27,197	15,000	-45%	22,000		20,000	
Sub-total Franchise/TOT/Interest	1,017,608	1,058,293	1,008,500	-5%	967,500	-4%	1,030,500	7%
Administrative Revenues								
4250 Business Registration	37,759	39,382	55,000	40%	51,000	-7%	55,000	8%
4402 Election Fees	2,095	0	3,500	#DIV/0!	0	100%	0	#DIV/0!
4403 Notary Fees	280	60	300	400%	300	0%	300	0%
4404 Passport Fees	3,300	1,625	2,500	54%	2,000	-20%	2,000	0%
4320 County Fines/Forfeitures	5,907	6,580	000,8	22%	10,000	25%	10,000	0%
4330 Parking Citations	0	6,211	3,500	100%	500	-86%	500	0%
4340 Booking Fees	389	393	500	27%	250	-50%	250	0%
4621 Lease/Rents of Bldgs	24,000	24,000	30,000	25%	30,000	0%	32,000	7%
4820 County Reimbursement	7,572	0	0	#DIV/0!	0	0%	0	0%
4829 OES Reimbursement- FEMA		104,458	0	-100%	0		0	
4830 State Reimbursement	0	29,944	0	0%	0	0%	0	0%
4831 Mandates/MUSD Reimb	6,984	25,075	25,000	0%	0	100%	25,000	#DIV/0!
4840 Sale Of Town Assets	940,000	0	0	#DIV/0!	5,000	#DIV/0!	0	-100%
4870 Grant Revenue 05-07	0	8,920	70,000	100%	10,000	-86%	0	100%
4870 Grant Revenue 25-01	74,123	42,367	17,000	-60%	35,000	106%	0	-100%
4950 Other Miscellaneous Revenue	771	(1,690)	20,000	-1283%	200,000	900%	10,000	-95%
4990 Reimb of Operating Expenses	103,255	0	10,000	#DIV/0!	0	-100%	2,000	#DIV/0!
4340 Vehicle Impound Fee	800	6,800	6,500	-4%	6,200	-5%	6,000	-3%
4999 Transfers In	0	0	0	0%	0	0%	0	0%
Sub-total Administrative	1,207,235	294,125	251,800	-14%	350,250	39%	143,050	-59%

Town of Yucca Valley Proposed Budget FY 2013-14 Baseline Budget

Revenue Detail

	Actual	Actual	Amended	% Var	Projected	% Var	Proposed	% Var
Acct Revenue Description	10/11	11/12	FY 12/13	11/12 Act	FY 12/13	12/13 Bdgt	FY 13/14	12/13 Prj
Community Services								
4501 Recreation Revenue	165,494	138,203	175,000	27%	150,000	-14%	140,000	-7%
4501 Museum Gift Shop-4052	10,836	11,319	17,500	55%	15,000	-14%	15,000	0%
4501 Museum-Revenue	4,594	(9,037)	3,000	-133%	1,000	100%	0	-100%
4620 Facility Rentals	27,261	29,717	25,000	-16%	22,000	-12%	25,000	14%
4902 Donations - Museum	3,744	7,048	0	-100%	2,000	0%	0	0%
Sub-total Com Services	211,929	177,250	220,500	24%	190,000	-14%	180,000	-5%
Community Development								
4310 Administrative Citation Fee	0	21,569	0	-100%	55,000	#DIV/0!	45,000	-18%
4421 Planning Miscellaneous	6,494	5,249	12,000	129%	10,000	#DIV/0! -17%	10,000	0%
4440 Abatement Related Fees	10,050	34,402	40,000	16%	33,000	-17%	15,000	-55%
4460 Gen Plan Maintenance Fee	1,538	1,156	5,000	333%	8,000	60%	1,000	-88%
4461 Building Inspection Fees	117,785	114,415	355,000	210%	200,000	-44%	127,500	-36%
4462 Plan Check Fees	91,090	28,622	40,000	40%	40,000	0%	60,000	50%
4463 SMIP - Residential	91	15	250	1567%	250	0%	250	0%
4464 SMIP - Commercial	22	1	500	49900%	500	0%	500	0%
4465 Cert of Compliance-MUSD Reim	1,135	150	500	233%	250	-50%	500	100%
4466 Electronic Archive fee	441	143	500	250%	0	100%	0	#DIV/0!
4481 Engineering Fees	0	9	250	100%	250	0%	500	100%
4483 Encroachment - Public Improvmi	861	6,545	2,500	-62%	1,200	-52%	1,000	-17%
4484 Encroachment - Utilities	6,120	2,989	2,500	-02 % -16%		-52 % 0%	1,000	-60%
-					2,500			
Sub-total Com Development	235,627	215,265	459,000	113%	295,950	-36%	217,250	-27%
Animal Control/Shelter								
4210 Commercial Permit - Generic	390	390	500	28%	500	0%	500	0%
4230 License Fees-Dogs	21,060	24,006	25,000	4%	20,000	-20%	20,000	0%
4350 Impound Fees-Dog/Cat Pickup	10,376	12,924	9,000	-30%	10,000	11%	10,000	0%
4418 Administrative Hearing Fee	0	1,501	500	100%	500	0%	500	0%
4419 Quarantine Fees	45	45	0	-100%	0	100%	0	#DIV/0!
4422 Potentially Dangerous	80	80	0	-100%	0	0%	0	0%
4424 Euthanasia Fees	1,175	665	500	-25%	3,000	500%	2,000	-33%
4425 Humane Trap Fees	325	105	0	-100%	0	100%	. 0	#DIV/0!
4427 Boarding Fee	1,295	5,160	1,000	-81%	1,200	20%	1,000	-17%
4428 Adoptions	21,547	30,498	20,000	-34%	22,000	10%	22,000	0%
4429 Disposal Fee	510	390	500	28%	1,000	100%	1,000	0%
4430 Turn In Fees	1,696	4,432	2,000	-55%	2,500	25%	2,500	0%
4432 Town Veterinary Fees	519	3,699	2,500	-32%	0	100%	0	#DIV/0!
4820 County Reimbursement	280,464	268,431	305,000	14%	295,000	-3%	295,000	0%
4904 Donations	0	(3,691)	0	0%	2,000	100%	0	-100%
Sub-total Animal Control/Shelter	339,482	348,635	366,500	5%	357,700	-2%	354,500	-1%
Total Revenue \$	8,207,067	9,027,257	9,415,300	4.30%	\$ 9,292,485	-1.30%	\$ 9,158,763	-1.44%

								Depart Base	
Acct.	Description	2010-11 Year-end Actual	2011-12 Adopted Budget	2011-12 Year-end Actuals	2012-13 Adopted Budget	% Var from PY YE Act	2012-13 Projection	2013-14 Proposed Budget	% Var fr Adopted Budget
Expenditure	Summary by Category								
Personnel	Services	3,291,611	3,272,489	3,233,055	3,414,963	6%	3,455,565	3,605,612	6%
Operating S	Supplies and Services	2,129,781	2,115,786	2,087,017	2,043,110	-2%	1,922,125	2,064,965	1%
Contract Sa	afety	3,327,192	3,429,500	3,490,351	3,600,711	3%	3,610,000	3,776,000	5%
Partnership	os	136,492	82,000	80,500	109,000	35%	108,800	81,250	-25%
Capital Pro	jects	47,102	711,500	238,473	15,000	-94%	403,229	20,000	33%
Tota	1	8,932,178	9,611,275	9,129,396	9,182,784	1%	9,499,719	9,547,827	4%
Expenditure	Summary by Departme	ent							
Town Coun	ncil	103,467	90,672	86,533	86,309	0%	75,394	98,673	14%
Town Mana	ager	631,716	562,100	580,228	540,348	-7%	593,485	557,650	3%
Legal Coun	isel	166,367	135,000	186,774	140,000	-25%	150,000	150,000	7%
Administrat	tive Services	728,464	847,672	823,643	763,682	-7%	832,325	845,230	11%
Community	Services	2,076,723	2,060,483	1,980,391	2,121,362	7%	1,082,959	2,215,647	4%
Community	Development	847,406	1,492,758	941,686	1,076,640	14%	2,031,661	960,037	440/
	Developinent	0-11,-100	1, 102,700	,	., ,				-11%
Public Worl	•	729,073	732,090	579,971	609,782	5%	874,695	681,390	-11% 12%
•	ks	•	, ,	·		5% 3%	874,695 3,610,000	681,390 3,776,000	
Public Worl	ks afety	729,073	732,090	579,971	609,782			•	12%

		2010-11	2011-12	2011-12	2012-13	% Var		Depar Base 2013-14	
		Year-end	Adopted	Year-end	Adopted	from	2012-13	Proposed	fr Adopted
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
Depart	mental Summary								
Town (Council	103,467	90,672	86,533	86,309	0%	75,394	98,673	14%
	-	-	·						
-	Counsel _	166,367	135,000	186,774	140,000	-25%	150,000	150,000	7%
Contra	ct Safety _	3,327,192	3,429,500	3,490,351	3,600,711	3%	3,610,000	3,776,000	5%
Interde	partmental	321,771	261,000	459,819	243,950	-47%	249,200	263,200	8%
	Manager								
05-01	Town Manager	337,378	258,263	278,215	222,633	-20%	266,555	253,220	14%
05-07	Disaster Preparedness	6,376	2,350	1,263	2,700	114%	3,200	3,700	37%
05-08	Information Services	121,859	138,000	148,634	146,000	-2%	169,000	146,000	0%
05-09	Recycling & Solid Waste	53,992	55,500	51,539	51,500	0%	51,500	51,500	0%
10-12	Town Clerk	112,111	107,987	100,577	117,516	17%	103,230	103,230	-12%
	Total Town Manager	631,716	562,100	580,228	540,348	-7%	593,485	557,650	3%
	strative Services	220.200	470 504	400 004	400 500	F0/	EDC 455	540,000	440/
10-10	Finance	330,369	470,591	486,234	460,522	-5%	506,455	512,360	11%
10-11	Human Resources/Risk Mgi_ Total Adminstrative Servic	398,095 728,464	377,081 847,672	337,409 823,643	303,160 763,682	-10% - 7%	325,870 832,325	332,870 845,230	10% 11%
Commi	unity Services								
40-01	Community Services Admin	358,231	281,397	285,775	278,016	-3%	291,240	299,360	8%
40-20	Recreation	374,462	404,694	370,410	415,165	12%	395,719	411,300	-1%
40-21	Museum	243,776	267,657	258,670	268,129	4%	271,500	264,270	-1%
40-23	Community Relations	20,834	39,650	29,891	21,700	-27%	15,700	14,800	-32%
40-45	Animal Shelter	382,506	518,983	475,242	519,792	9%	513,685	560,735	8%
40-54	Animal Control	246,611	178,442	198,878	214,894	8%	231,230	248,956	16%
40-55	Facilities Maintenance	313,810	287,660	281,024	294,665	5%	295,105	334,976	14%
41-40	Community Partnerships	136,492	82,000	80,500	109,000	35%	108,800	81,250	-25%
	Total Community Services	2,076,723	2,060,483	1,980,391	2,121,362	7%	2,122,979	2,215,647	4%
Commi	unity Development								
50-01	Comm Dev Admin	213,652	170,022	166,527	167,640	1%	164,941	174,754	4%
50-50	Planning	155,567	740,061	371,842	196,187	-47%	552,672	204,113	4%
50-51	Engineering	202,722	197,680	262,375	234,331	-11%	262,085	304,495	30%
50-52	Code Compliance	119,115	203,795	33,646	212,232	531%	152,099	173,125	-18%
50-53	Building & Safety	156,350	181,200	107,296	266,250	148%	154,950	103,550	-61%
	Total Community Develop	847,406	1,492,758	941,686	1,076,640	14%	1,286,746	960,037	-11%
Public									
55-01	Public Works Admin	68,007	74,166	45,693	54,250	19%	50,400	54,250	0%
55-57	Fleet Maintenance	86,072	133,000	75,737	101,100	33%	101,000	100,600	0%
55-58	Parks Maintenance	411,462	524,924	458,541	454,432	-1%	428,190	526,540	16%
55-59	Streets Operations (GF)	163,532	0	0	0	0%	0	0	#DIV/0!
	Total Public Works	729,073	732,090	579,971	609,782	5%	579,590	681,390	12%
	Total =	8,932,178	9,611,275	9,129,396	9,182,784	1%	9,499,719	9,547,827	4%

Acat	Description	2010-11 Year-end Actual	2011-12 Adopted	2011-12 Year-end Actuals	2012-13 Adopted	% Var from PY YE Act	2012-13 Projection	Depar Base 2013-14 Proposed Budget	
Acct.	Description	Actual	Budget	Actuals	Budget	PI IE ACL	Projection	Duager	Duuget
00-00	Interdepartmental								
6130	Postage	8,843	16,000	10,331	14,000	36%	14,500	15,000	7%
6132	Postage Supplies	556	750	0	600	#DIV/0!	300	0	-100%
7122	Public Access Programminç	4,050	0	0	0	0%	0	0	#DIV/0!
7131	Basic Telephone	32,725	32,500	29,606	32,500	10%	30,500	33,000	2%
7134	Internet Connection	1,916	6,000	2,060	6,000	191%	7,800	8,000	33%
7135	Cell Phones	5,487	7,000	4,492	5,000	11%	4,300	5,000	0%
7136	Pagers	1,045	1,000	22	250	1036%	0	0	-100%
7137	Data Connection-TH-CD-AS	7,529	8,500	9,823	8,500	-13%	14,700	15,000	76%
7139	800 Mhz Radio-County	24,444	25,000	22,398	25,000	12%	24,200	25,000	0%
7210	Utilities - Gas	19,598	21,000	17,489	21,000	20%	15,000	21,000	0%
7211	Utilities - Electricity	108,584	118,000	106,406	110,000	3%	114,000	115,000	5%
7212	Utilities - Water	25,659	22,000	17,042	19,000	11%	19,000	20,000	5%
7214	Cable	0	750	520	700	35%	600	700	0%
7411	Maintenance - Equip	224	0	0	0	0%	0	0	#DIV/0!
7510	Printing	1,000	2,000	0	0	0%	0	0	#DIV/0!
7630	Dues & Memberships	14,660	16,000	15,876	16,000	1%	19,300	20,000	25%
7890	Promotional Events	0	400	0	400	0%	0	500	25%
7940	Over/Short-Cash Dep	2	100	2	0	0%	0	0	#DIV/0!
7979	Property Tax Admin	65,690	0	66,797	0	0%	0	0	#DIV/0!
7980	Principal Exp-CEC Loan	11,133	0	161,562	0	0%	0	0	#DIV/0!
7990	Interest Exp-CEC Loan	7,237	0	3,919	0	0%	0	0	#DIV/0!
7999	Indirect Cost Recovery	(18,611)	(16,000)	(8,526)	(15,000)	76%	(15,000)	(15,000)	0%
	Supplies & Services	321,771	261,000	459,819	243,950	-7%	249,200	263,200	8%
	Total Department	321,771	261,000	459,819	243,950	-47%	249,200	263,200	8%

							Department		
								Base	eline
		2010-11	2011-12	2011-12	2012-13	% Var	0040.40	2013-14	% Var
Acct	Description	Year-end Actual	Adopted Budget	Year-end Actuals	Adopted Budget	from PY YE Act	2012-13 Projection	Proposed Budget	fr Adopted Budget
Acct.	Description	Actual	Duuget	Actuals	Buugei	PI TE ACL	Projection	Duaget	Duuget
01-01	Town Council								
5110	Salaries	30,295	29,340	28,426	29,340	3%	24,000	29,340	0%
5121	FICA Medicare	922	460	678	460	-32%	650	460	0%
5123	Health Care	40,394	28,000	30,169	28,000	-7%	22,000	39,200	40%
5124	Workers' Comp	1,250	1,344	878	1,344	53%	1,344	1,500	12%
5126	Unemployment Insurance	318	542	293	542	85%	500	550	1%
5127	Retirement	5,307	5,186	4,632	4,823	12%	4,300	4,823	0%
	Personnel	78,486	64,872	65,077	64,509	-1%	52,794	75,873	18%
6110	Office Supplies	984	1,000	999	1,000	0%	1,000	1,000	0%
6120	Operating Supplies	1,373	2,000	1,790	1,500	-16%	1,500	1,500	0%
6610	Reference Material	0	300	0	300	0%	300	300	0%
7110	Professional Services	3,952	2,500	1,937	2,000	3%	1,000	1,000	-50%
7510	Printing	10,439	9,000	9,791	8,500	-13%	10,500	10,500	24%
7610	Major Conferences	7,533	9,000	6,465	7,500	16%	7,800	8,000	7%
7618	Meetings & Travel	700	2,000	474	1,000	111%	500	500	-50%
	Supplies & Services	24,981	25,800	21,456	21,800	2%	22,600	22,800	5%
	Tatal Barranton and	400 407	00.070	22.522	00.000	00/	75.004	00.070	4.407
	Total Department	103,467	90,672	86,533	86,309	0%	75,394	98,673	14%

		2010-11 Year-end	2011-12 Adopted	2011-12 Year-end	2012-13 Adopted	% Var from	2012-13	Depart Base 2013-14 Proposed	
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
05.04	Taura Managan								
05-01 5110	Town Manager Salaries	218.016	147,000	166.085	152.505	-8%	155,000	157,510	3%
5111	Salaries- Temporary	670	000,141	0 00,000	0		0	0,01,010	0%
5112	Salaries - Overtime	0	0	0	0		0	0	0%
5115	Vac-Sick Leave Cash	0	0	9,591	0		10,000	14,620	100%
5121	FICA Medicare	3.144	1,550	2,650	1,623		2,325	1,790	10%
5123	Health Care	13.987	9,450	8,214	9,450		9,750	9,450	0%
5124	Workers' Comp	7.858	4,275	5,059	4,479		6,000	4,920	10%
5125	Life & Disability	2,691	2,400	1,987	2,400		2,500	2,400	0%
5126	Unemployment Insurance	1,995	1,870	1,687	1,959		2,900	2,160	10%
5127	Retirement	39,577	25,188	25,345	26,486		22,000	26,490	0%
new	OPEB	0	0	0	0		0	2,850	100%
5200	Car Allowance	5,583	5,400	5,423	5,400		5,400	5,400	0%
5202	Communications Stipend	2,800	1,380	1,391	1,380	-1%	1,380	1,380	0%
5999	Indirect Cost Recovery	(14,863)	(30,000)	(11,265)	(30,000)	166%	(25,000)	(30,000)	0%
	Personnel	281,458	168,513	216,168	175,683	-19%	192,255	198,970	13%
6110	Office Supplies	1,011	1,000	1,121	1,000	-11%	1,000	1,000	0%
6610	Reference Material	0	250	0	0	0%	0	0	0%
7110	Professional Services	48,007	58,500	54,515	30,000	-45%	55,000	35,000	17%
7510	Printing	599	1,000	295	750	154%	500	750	0%
7610	Major Conferences	6,409	7,500	5,503	6,000	9%	6,000	6,000	0%
7618	Meetings & Travel	1,605	2,500	1,484	500	-66%	3,100	3,000	500%
7620	Staff Training & Education	149	0	0	0	0%	0	0	0%
7630	Dues & Memberships	2,420	2,000	600	2,500	317%	2,500	2,500	0%
7911	Oper & Salary Contingency	0	20,000	494	10,000	1924%	10,000	10,000	0%
7999	Indirect Cost Recovery	(4,280)	(4,000)	(1,965)	(008,8)	93%	(3,800)	(4,000)	5%
	Supplies & Services	55,920	88,750	62,047	46,950	-24%	74,300	54,250	16%
8521	Furniture	0	1,000	0	0	0%	0		0%
	Capital	0	1,000	0	0	0%	0	0	0%
	Total Department	337,378	258,263	278,215	222,633	-20%	266,555	253,220	14%

						% Var from PY YE Act		Department Baseline	
Acct.	Description	2010-11 Year-end Actual	2011-12 Adopted Budget	2011-12 Year-end Actuals	2012-13 Adopted Budget		2012-13 Projection	2013-14 Proposed Budget	% Var fr Adopted Budget
05-07	Office of Disaster Prepare	dness							
6110	Office Supplies	75	150	58	100	72%	100	100	0%
6120	Operating Supplies	461	500	468	500	7%	500	500	0%
6910	Small Tools & Equipment	433	500	0	500	#DIV/0!	500	500	0%
7110	Professional Services	5,000	0	0	0	0%	0	0	#DIV/0!
7130	Communications	0	500	540	500	-7%	500	500	0%
7520	Advertising	0	500	0	0	0%	0	500	#DIV/0!
7618	Meetings & Travel	0	0	197	1,000	0%	1,500	1,500	50%
7620	Education and Training	352	0	0	0	#DIV/0!	0	0	#DIV/0!
7630	Dues & Memberships	55	200	0	100	#DIV/0!	100	100	0%
	Supplies & Services	6,376	2,350	1,263	2,700	114%	3,200	3,700	37%
	Total Department	6,376	2,350	1,263	2,700	114%	3,200	3,700	37%

							Department		
								Base	eline
		2010-11	2011-12	2011-12	2012-13	% Var		2013-14	% Var
		Year-end	Adopted	Year-end Actuals	Adopted	from	2012-13	Proposed	fr Adopted
Acct.	Description	Actual	Budget		Budget	PY YE Act	Projection	Budget	Budget
05-08	Information Services								
6120	Operating Supplies	500	500	339	500	47%	500	500	0%
6910	Small Tools & Equipment	500	500	0	500	#DIV/0!	500	500	0%
7110	Professional Services	64,610	65,000	62,268	75,000	20%	75,000	75,000	0%
7410	Maint Comp(Hardware)	16,684	27,000	31,997	20,000	-37%	20,000	20,000	0%
7415	Software Licenses	34,130	30,000	30,140	30,000	0%	28,000	30,000	0%
7416	Web-Site Maintenance	5,435	15,000	12,688	10,000	-21%	10,000	10,000	0%
	Supplies & Services	121,859	138,000	137,432	136,000	-1%	134,000	136,000	0%
8531	Special Equipment	0	0	11,202	10,000	-11%	35,000	10,000	0%
	Capital	0	0	11,202	10,000	-11%	35,000	10,000	0%
	Total Department	121,859	138,000	148,634	146,000	-2%	169,000	146,000	0%

								Depar	tment
								Base	line
Acct.	Description	2010-11 Year-end Actual	2011-12 Adopted Budget	2011-12 Year-end Actuals	2012-13 Adopted Budget	% Var from PY YE Act	2012-13 Projection	2013-14 Proposed Budget	% Var fr Adopted Budget
05-09	Recycling & Solid Waste								
6110	Office Supplies	0	250	226	250	11%	250	250	0%
6120	Operating Supplies	0	250	173	250	45%	250	250	0%
7110	Professional Services	26,974	31,500	27,680	28,500	3%	28,500	28,500	0%
7630	Dues & Memberships	24,068	21,000	22,228	22,000	-1%	22,000	22,000	0%
7890	Promotional Events	2,950	2,500	1,232	500	-59%	500	500	0%
	Supplies & Services	53,992	55,500	51,539	51,500	0%	51,500	51,500	0%
	Total Department	53,992	55,500	51,539	51,500	0%	51,500	51,500	0%

		2010-11	2011-12		2012-13	% Var		Depar Base 2013-14	eline % Var
Acct.	Description	Year-end Actual	Adopted Budget	Year-end Actuals	Adopted Budget	from PY YE Act	2012-13 Projection	Proposed Budget	fr Adopted Budget
10-10	Finance								
5110	Salaries	204,558	291,381	298,065	316,661	6%	318,500	321,450	2%
5111	Salaries-Temporary	4,075	500	246	0	-100%	0	0	0%
5112	Salaries - Overtime	121	1,703	2,090	1,909	-9%	1,900	2,000	5%
5115	Vac-Sick Leave	0	0	8,237	0	0%	10,000	10,000	#DIV/0!
5121	FICA Medicare	2,823	4,205	4,254	4,474	5%	4,875	4,370	-2%
5123	Health Care	24,730	61,700	30,488	57,330	88%	60,100	56,700	-1%
5124	Workers' Comp	8,003	11,600	9,003	12,350	37%	14,300	12,050	-2%
5125	Life & Disability	2,036	3,363	2,995	3,363	12%	3,800	3,370	0%
5126	Unemployment Insurance	2,053	5,075	3,001	5,400	80%	6,300	5,280	-2%
5127	Retirement	41,329	52,579	52,194	58,855	13%	60,000	53,350	-9%
new	OPEB	0	0	0	0	0%	6,430	6,430	100%
5200	Car Allowance	4,931	5,100	4,519	4,500	0%	9,250	9,000	100%
5202	Communications Stipend	1,363	1,200	1,385	1,380	0%	2,400	2,760	100%
5999	Indirect Cost Recovery	(22,035)	(55,000)	(21,207)	(60,000)	183%	(60,000)	(60,000)	0%
	Personnel	273,988	383,406	395,269	406,222	3%	437,855	426,760	5%
6110	Office Supplies	4,743	4,485	4,880	4,500	-8%	3,500	3,500	-22%
6610	Reference Material	525	300	462	300	-35%	300	300	0%
7110	Professional Services	43,095	71,000	67,653	47,500	-30%	48,100	60,000	26%
7341	Storage Unit Rental	819	1,300	1,034	1,300	26%	1,200	1,300	0%
7510	Printing	3,561	4,600	5,791	5,000	-14%	4,500	5,000	0%
7610	Major Conferences	0	1,000	976	1,000	2%	1,500	3,000	200%
7615	Minor Conferences	75	0	0	0	0%	0	0	0%
7618	Meetings & Travel	1,841	4,000	3,636	3,200	-12%	7,500	8,000	150%
7630	Dues & Memberships	1,024	500	861	1,000	16%	2,000	2,500	150%
7933	Bank Charges	10,006	10,000	9,950	500	-95%	10,000	12,000	2300%
7999	Indirect Cost Recovery	(9,308)	(10,000)	(4,278)	(10,000)	134%	(10,000)	(10,000)	0%
	Supplies & Services	56,381	87,185	90,965	54,300	-40%	68,600	85,600	58%
	Total Department	330,369	470,591	486,234	460,522	-5%	506,455	512,360	11%

								Department		
								Base		
		2010-11	2011-12	2011-12	2012-13	% Var		2013-14	% Var	
	B	Year-end	Adopted	Year-end	Adopted	from	2012-13	-	fr Adopted	
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget	
10-11	Human Resources/Risk M	gmt								
5110	Salaries	139,157	136,075	138,466	108,160	-22%	110,890	110,890	3%	
5112	Salaries - Overtime	794	1,000	890	500	-44%	200	200	-60%	
5115	Vac-Sick Leave	0	0	725	0	0%	1,000	1,000	#DIV/0!	
5121	FICA Medicare	1,970	2,127	1,999	1,588	-21%	1,650	1,650	4%	
5123	Health Care	17,981	25,200	26,130	25,200	-4%	25,200	25,200	0%	
5124	Workers' Comp	5,514	5,866	4,175	4,382	5%	4,530	4,530	3%	
5125	Life & Disability	1,409	1,320	1,145	1,320	15%	1,320	1,320	0%	
5126	Unemployment Insurance	1,400	2,566	1,392	1,917	38%	1,990	1,990	4%	
5127	Retirement	28,386	25,677	18,503	12,743	-31%	13,070	13,070	3%	
new	OPEB	0	0	0	0	0%	2,220	2,220	100%	
5200	Car Allowance	4,980	0	2,220	0	0%	0	0	0%	
5202	Communications Stipend	1,363	2,400	1,289	1,200	-7%	1,200	1,200	0%	
5888	Retiree Health Benefits	6,319	8,000	6,997	10,000	43%	7,500	10,000	0%	
5999	Indirect Cost Recovery	(2,956)	(6,000)	(3,691)	(6,000)	63%	(5,000)	(5,000)	-17%	
	Personnel	206,318	204,231	200,238	161,010	-20%	165,770	168,270	5%	
									201	
6110	Office Supplies	1,490	1,500	1,464	1,800	23%	1,800	1,800	0%	
6610	Reference Material	1,266	1,000	42	1,000	2281%	900	900	-10%	
7110	Professional Services	16,473	12,000	9,950	12,000	21%	11,000	11,000	-8%	
7110	Prof Serv-ADP	13,315	12,000	10,738	1,000	-91%	0	0	-100%	
7112	Medical Services-Avalon	2,846	4,000	3,421	3,500	2%	3,800	3,800	9%	
7510	Printing	3,815	2,500	2,246	2,000	-11%	1,800	1,800	-10%	
7520	Advertising	2,366	8,000	8,216	10,000	22%	5,000	5,000	-50%	
7610	Major Conferences	1,014	0	0	0	0%	0	0	#DIV/0!	
7618	Meetings & Travel	299	0	0	0	0%	0	0	#DIV/0!	
7630	Dues & Memberships	689	850	706	850	20%	800	800	-6%	
7710	Insurance	98,407	100,000	88,073	95,000	8%	125,000	125,000	32%	
7730	Claims	28,591	10,000	7,769	10,000	29%	5,000	10,000	0%	
7820	Special Projects	6,033	5,000	5,131	6,500	27%	6,500	6,500	0%	
7999	Indirect Cost Recovery	(1,292)	(2,000)	(585)	(2,000)	242%	(2,000)	(2,000)	0%	
	Supplies & Services	175,312	154,850	137,171	141,650	3%	159,600	164,600	16%	
8521	Furniture	0	0	0	500	#DIV/0!	500	0	-100%	
	Capital	16,465	18,000	0	500	#DIV/0!	500	0	-100%	
	Total Department	398,095	377,081	337,409	303,160	-10%	325,870	332,870	10%	
	i otal Department	330,033	311,001	331,403	303,100	-1070	323,010	332,010	10 /0	

		2010-11 Year-end	2011-12 Adopted	2011-12 Year-end	2012-13 Adopted	% Var from	2012-13	Depar Base 2013-14 Proposed	eline % Var fr Adopted
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
10-12	Town Clerk								
5110	Salaries	60,312	60,426	60,929	61,936	2%	59,520	59,520	-4%
5121	FICA Medicare	824	701	825	718	-13%	700	700	-3%
5123	Health Care	7,348	10,080	11,168	10,080	-10%	10,080	10,080	0%
5124	Workers' Comp	2,350	1,934	1,820	1,982	9%	1,910	1,910	-4%
5125	Life & Disability	617	720	649	720	11%	720	720	0%
5126	Unemployment Insurance	603	846	607	867	43%	840	840	-3%
5127	Retirement	12,226	10,680	10,727	11,512	7%	11,070	11,070	-4%
new	OPEB	0	0	0	0	0%	1,190	1,190	#DIV/0!
5999	Indirect Cost Recovery	(2,081)	(4,000)	(2,262)	(4,000)	77%	(4,000)	(4,000)	0%
	Personnel	82,138	81,387	84,461	83,816	-1%	82,030	82,030	-2%
6110	Office Supplies	869	700	628	500	-20%	1,000	1,000	100%
6610	Reference Material	27	500	64	200	211%	200	200	0%
7110	Professional Services	11,853	11,000	10,064	12,000	19%	12,000	12,000	0%
7510	Printing	106	500	137	500	265%	500	500	0%
7520	Advertising	6,007	5,000	3,263	6,000	84%	6,000	6,000	0%
7610	Major Conferences	27	0	0	0	0%	0	0	0%
7618	Meetings & Travel	3,213	3,500	1,758	1,500	-15%	1,500	1,500	0%
7630	Dues & Memberships	290	400	375	500	33%	500	500	0%
7860	Election Expenses	7,952	5,000	0	12,500	0%	0	0	-100%
7999	Indirect Cost Recovery	(371)	(500)	(174)	(500)	187%	(500)	(500)	0%
	Supplies & Services	29,973	26,100	16,116	33,200	106%	21,200	21,200	-36%
8531	Special Equipment-Capital	0	500	0	500	0%			-100%
	Capital	0	500	0	500	0%	0	0	-100%
	Total Department	112,111	107,987	100,577	117,516	17%	103,230	103,230	-12%

								Department Baseline		
Acct.	Description	2010-11 Year-end Actual	2011-12 Adopted Budget	2011-12 Year-end Actuals	2012-13 Adopted Budget	% Var from PY YE Act	2012-13 Projection		2013-14 Proposed Budget	% Var fr Adopted Budget
20-01	Town Attorney									
7111	Contract Legal Costs	166,367	135,000	186,774	140,000	-25%	150,000	#	150,000	7%
	Supplies & Services	166,367	135,000	186,774	140,000	-25%	150,000		150,000	7%
	Total Department	166,367	135,000	186,774	140,000	-25%	150,000		150,000	7%

								Department		
				2011-12 2011-12 Adopted Year-end				Base	eline	
		2010-11	2011-12		2012-13	% Var		2013-14	% Var	
		Year-end	Adopted		Adopted	from	2012-13	Proposed	fr Adopted	
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget	
25-01	Law Enforcement									
7140	Schedule A Costs	3,128,857	3,155,000	3,278,504	3,398,211	4%	3,400,000	3,568,000	5%	
7146	Overtime	5,472	65,000	46,808	70,000	50%	75,000	75,000	7%	
7148	Special Projects (CAL-ID)	22,301	23,000	22,357	23,000	3%	23,000	23,000	0%	
7149	Booking Fees	0	60,000	0	0	0%	0	0	0%	
7151	Off Highway Vehicle Progra	50,437	2,000	16,099	0	-100%	0	0	0%	
7153	Grant Programs	7,465	18,000	27,957	7,500	-73%	12,000	10,000	33%	
7154	Citation Processing Fee	0	1,500	0	0	0%	0	0	0%	
7155	Vehicle Fuel and Maintenan	112,660	105,000	98,626	102,000	#REF!	100,000	# 100,000	-2%	
	Supplies & Services	3,327,192	3,429,500	3,490,351	3,600,711	3%	3,610,000	3,776,000	5%	
	Total Department _	3,327,192	3,429,500	3,490,351	3,600,711	3%	3,610,000	3,776,000	5%	

		0040 44	0044.40	2044.40	2042.42	0/)/		Depar Base 2013-14	eline
Acct.	Description	2010-11 Year-end Actual	2011-12 Adopted Budget	2011-12 Year-end Actuals	2012-13 Adopted Budget	% Var from PY YE Act	2012-13 Projection	Proposed Budget	% Var fr Adopted Budget
40-01	Community Services Adm	in							
5110	Salaries	231,425	163,150	177,424	176,845	0%	178,000	178,120	1%
5111	Salaries- Temp	39	1,000	683	0	-100%			#DIV/0!
5112	Salaries - Overtime	1,338	1,700	322	0	-100%			#DIV/0!
5115	Vac-Sick Leave Cash	0	0	10,853	0	0%	11,000	11,000	#DIV/0!
5121	FICA Medicare	3,253	2,560	2,747	2,564	-7%	2,620	2,620	2%
5123	Health Care	28,418	36,220	22,903	25,200	10%	25,200	25,200	0%
5124	Workers' Comp	9,049	7,075	5,458	7,074	30%	7,210	7,210	2%
5125	Life & Disability	2,238	1,640	1,636	1,640	0%	1,640	1,640	0%
5126	Unemployment Insurance	2,329	3,095	1,819	3,095	70%	3,160	3,160	2%
5127	Retirement	46,802	30,257	31,213	32,868	5%	33,110	33,110	1%
new	OPEB	0	0	0	0	0%	3,570	3,570	100%
5200	Car Allowance	6,225	6,000	6,025	6,000	0%	6,000	6,000	0%
5202	Communications Stipend	1,599	1,200	1,712	1,380	-19%	1,380	1,380	0%
	Personnel	332,715	253,897	262,795	256,666	-2%	272,890	273,010	6%
6110	Office Supplies	1,105	1,200	1,492	1,600	7%	1,600	1,600	0%
6120	Operating Supplies	500	500	0	500	#DIV/0!	500	500	0%
6190	Clothing	0	200	0	200	#DIV/0!	200	200	0%
6610	Reference Materials	0	200	0	200	#DIV/0!	200	200	0%
7110	Professional Services	9,934	11,000	9,354	1,000	-89%	1,000	1,000	0%
7510	Printing	2,338	2,500	2,166	2,400	11%	2,400	2,400	0%
7620	Staff Training & Education	5,785	5,500	5,420	8,000	48%	5,000	13,000	63%
7630	Dues & Memberships	640	600	600	650	8%	650	650	0%
7930	Commission Expense	948	1,500	1,688	1,800	7%	1,800	1,800	0%
7931	Service Fees	4,266	4,300	2,260	5,000	121%	5,000	5,000	0%
	Supplies & Services	25,516	27,500	22,980	21,350	-7%	18,350	26,350	23%
	Total Department	358,231	281,397	285,775	278,016	-3%	291,240	299,360	8%

								•	artment	
		0040.44	0044.40	0044.40	0040 40	0/ 1/		Base	eline % Var	
		2010-11 Year-end	2011-12 Adopted	2011-12 Year-end	2012-13 Adopted	% Var from	2012-13	2013-14 Proposed		
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget	
				*			,		<u> </u>	
40-20	Recreation									
5110	Salaries	65,607	77,000	76,284	81,284	7%	81,284	83,320	3%	
5111	Salaries - Temp	113,010	105,000	111,948	105,000	-6%	105,000	100,810	-4%	
5112	Salaries - Overtime	1,398	2,300	1,775	0	-100%	0	. 0	#DIV/0!	
5115	Vac-Sick Leave Cash	0	0	707	0	0%	3,000	1,000		
5121	FICA Medicare	2,536	2,697	2,740	2,616	-5%	2,620	2,710	4%	
5123	Health Care	18,237	25,200	23,971	25,200	5%	25,200	25,200	0%	
5124	Workers' Comp	7,625	7,440	5,780	7,216	25%	7,216	7,440	3%	
5125	Life & Disability	654	636	775	636	-18%	636	640	1%	
5126	Unemployment Insurance	1,800	3,255	1,927	3,157	64%	3,157	3,260	3%	
5127	Retirement	13,518	14,200	14,003	15,107	8%	15,107	15,490	3%	
new	OPEB	0	0	· o	. 0	0%	. 0	1,670	100%	
5202	Communications Stipend	653	650	653	650	0%	650	650	0%	
	Personnel	225,038	238,378	240,563	240,865	0%	243,869	242,190	1%	
6110	Office Supplies	1,581	2,000	1,653	2,000	21%	2,000	# 2,000	0%	
6120	Operating Supplies	54,984	52,551	43,658	55,000	26%	40,000	51,350	-7%	
6130	Postage	562	200	33	200	506%	200	200	0%	
6190	Clothing	110	5,500	1,170	3,800	225%	3,000	2,960	-22%	
6610	Reference Material	37	300	221	300	36%	300	300	0%	
6910	Small Tools & Equipment	1,825	8,676	4,229	7,000	66%	2,500	2,500	-64%	
7110	Professional Services	66,027	68,199	53,707	75,950	41%	70,000	75,950	0%	
7310	Rental of Equipment	317	100	0	500	#DIV/0!	500	500	0%	
7340	Rental of Bldgs	9,097	10,000	9,229	10,300	12%	10,300	10,300	0%	
7510	Printing	14,242	15,640	14,087	15,500	10%	19,500	19,500	26%	
7520	Advertising	0	1,500	689	1,500	118%	1,500	1,500	0%	
7615	Minor Conferences	0	150	15	750	4900%	550	550	-27%	
7630	Dues & Memberships	659	1,500	1,136	1,500	32%	1,500	1,500	0%	
7940	Cash Over/Short	(16)	0	20	0	0%	0	0	#DIV/0!	
	Supplies & Services	149,424	166,316	129,847	174,300	34%	151,850	169,110	-3%	
	Total Department	374,462	404,694	370,410	415,165	12%	395,719	411,300	-1%	

		2010-11 Year-end	2011-12 Adopted	2011-12 Year-end	2012-13 Adopted	% Var from	2012-13	Depar Base 2013-14 Proposed	
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
40-21	Museum								
5110	Salaries	123,798	133,761	126,589	137,105	8%	138,000	140,540	3%
5111	Salaries - Temp	17,118	17,000	17,623	17,500	-1%	20,000	16,250	-7%
5112	Salaries - Overtime	0	100	58	0	-100%	0	0	#DIV/0!
5121	FICA Medicare	2,109	2,186	2,281	2,224	-3%	2,300	2,280	3%
5123	Health Care	25,356	34,650	33,145	34,650	5%	34,650	34,650	0%
5124	Workers' Comp	5,636	6,030	4,558	6,134	35%	6,300	6,280	2%
5125	Life & Disability	1,283	1,200	1,293	1,200	-7%	1,200	1,200	0%
5126	Unemployment Ins.	1,440	2,638	1,519	2,684	77%	2,750	2,750	2%
5127	Retirement	26,148	23,642	23,742	25,482	7%	26,100	26,120	3%
new	OPEB	0	0	0	0	0%	0	2,810	100%
	Personnel	202,887	221,207	210,808	226,979	8%	231,300	232,880	3%
6110	Office Supplies	2,327	3,000	2,729	2,500	-8%	2,500	3,300	32%
6120	Operating Supplies	5,695	13,000	14,275	13,000	-9%	12,500	9,350	-28%
6121	Gift Shop Supplies	8,330	8,500	8,490	8,500	0%	8,500	0	-100%
6130	Postage	5	200	15	500	3233%	200	200	-60%
6610	Reference Material	271	500	391	200	-49%	200	500	150%
7110	Professional Services	7,097	6,900	8,164	6,900	-15%	6,900	8,640	25%
7510	Printing	8,163	2,400	2,457	2,600	6%	2,600	2,600	0%
7520	Advertising	5,758	7,000	6,410	6,000	-6%	6,000	6,000	0%
7630	Dues & Memberships	811	950	931	950	2%	800	800	-16%
	Supplies & Services	38,457	42,450	43,862	41,150	-6%	40,200	31,390	-24%
8529	Exhibit Renovation	2,432	4,000	4,000	0	-100%	0	0	-100%
	Capital	2,432	4,000	4,000	0	-100%	0	0	-100%
	Total Department	243,776	267,657	258,670	268,129	4%	271,500	264,270	-1%

							Department		
								Base	eline
		2010-11	2011-12	2011-12	2012-13	% Var		2013-14	% Var
		Year-end	Adopted	Year-end	Adopted	from	2012-13	Proposed	fr Adopted
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
40-23	Community Relations								
6110	Office Supplies	255	500	265	500	89%	500	500	0%
6120	Operating Supplies	7,236	3,000	1,745	400	-77%	400	4,000	900%
6130	Postage	0	500	0	500	#DIV/0!	500	500	0%
6610	Reference Material	98	300	0	300	#DIV/0!	300	300	0%
7110	Professional Services	2,925	2,500	2,397	2,500	4%	2,500	2,500	0%
7510	Printing	3,980	8,000	3,931	8,000	104%	2,500	3,000	-63%
7520	Advertising	3,096	2,000	714	2,000	180%	1,500	1,500	-25%
7630	Dues & Memberships	0	350	0	0	0%	0	0	0%
7890	Promotional Events	3,244	22,500	20,839	7,500	-64%	7,500	2,500	-67%
	Supplies & Services	20,834	39,650	29,891	21,700	-27%	15,700	14,800	-32%
	Total Department	20,834	39,650	29,891	21,700	-27%	15,700	14,800	-32%

			2044 42	2014 42				Department Baseline	
Anat	Description	2010-11 Year-end	2011-12 Adopted	2011-12 Year-end	2012-13 Adopted	% Var from	2012-13	-	% Var fr Adopted
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
40.45	Animal Chaltan								
40-45	Animal Shelter								
5110	Salaries	171,772	227,461	222,275	232,420	5%	232,420	236,090	2%
5111	Salaries - Temp	14,065	12,802	15,422	13,122	-15%	13,120	13,450	2%
5112	Salaries - Overtime	3,848	3,737	7,673	4,000	-48%	4,000	3,800	-5%
5115	Vac-Sick Leave Cash	0	0	6,602	0	-100%	0	0	0%
5121	FICA Medicare	2,949	3,538	3,835	3,628	-5%	3,630	3,690	2%
5123	Health Care	37,909	63,630	54,272	63,630	17%	63,630	63,630	0%
5124	Workers' Comp	7,625	9,760	7,443	10,009	34%	10,010	10,180	2%
5125	Life & Disability	1,629	2,081	1,976	2,153	9%	2,150	2,160	0%
5126	Unemployment Insurance	1,885	4,270	2,483	4,379	76%	4,380	4,450	2%
5127	Retirement	35,075	40,204	36,283	40,266	11%	40,270	40,880	2%
new	OPEB	-	0	0	0	0%	0	4,730	100%
5202	Communications Stipend	0	600	704	975	39%	975	975	0%
	Personnel	276,758	368,083	358,968	374,582	4%	374,585	384,035	3%
6110	Office Supplies	1,337	1,800	1,812	1,800	-1%	1,200	1,800	0%
6120	Operating Supplies	4,682	5,800	5,324	4,750	-11%	5,000	4,750	0%
6125	Promotional Materials	950	1,000	955	1,000	5%	1,000	1,000	0%
6140	Food & Bedding	12,617	18,000	15,946	18,000	13%	18,000	18,000	0%
6141	Vet Supplies	19,405	22,000	21,968	22,000	0%	22,000	22,450	2%
6190	Clothing	1,916	2,200	1,476	2,200	49%	2,200	2,600	18%
6430	Custodial Supplies	0	4,000	2,939	4,000	36%	4,000	4,000	0%
6610	Reference Materials	35	500	387	500	29%	500	500	0%
6910	Tools & Equipment	3,128	2,000	1,886	2,000	6%	2,000	2,000	0%
7110	Professional Services	40,727	58,000	39,904	57,360	44%	55,000	70,000	22%
7111	Contract Legal	0	1,500	0	1,500	0%	1,500	1,500	0%
7131	Basic Telephone	1,146	1,800	1,399	1,800	29%	1,800	1,800	0%
7137	Internet/DSL	3,271	3,900	3,070	3,900	27%	5,000	6,000	54%
7210	Gas - Propane	3,018	4,800	3,355	4,800	43%	4,800	5,300	10%
7211	Electricity	7,396	8,500	8,619	8,500	-1%	8,500	15,000	76%
		2,944	3,600	3,266	3,600	10%	3,600	10,000	178%
7410	Maintenance - Computers	-	2,500	0	2,500	0%	0	5,000	100%
7411	Maintenance - Equipment	80	1,000	474	1,000	111%	500	1,000	0%
7510	Printing	3,096	2,500	3,494	3,500	0%	2,000	3,500	0%
7630	Dues & Memberships	0	500	-	500	0%	500	500	0%
	Supplies & Services	105,748	145,900	116,274	145,210	25%	139,100	176,700	22%
8340	Start Up Costs	0	0	0	0	#DIV/0!	0	0	#DIV/0!
8532	Spec Equip-Communication	0	0	0	0	#DIV/0!	0	0	#DIV/0!
8535	Computer Hardware Maj Up	0	5,000	0	0	#DIV/0!	0	0	#DIV/0!
	Capital	0	5,000	0	0	#DIV/0!	0	0	#DIV/0!
	Total Department	303 ENG	E40 000	A7E 242	E40 700	00/	E40 60F	EGN 705	00/
	rotai bepartificiit =	382,506	518,983	475,242	519,792	9%	513,685	560,735	8%

									Depar Base	
Acct.	Description	2010-11 Year-end Actual	2011-12 Adopted Budget	2011-12 Year-end Actuals	2012-13 Adopted Budget	% Var from PY YE Act	2012-13 Projection	2013-14 Proposed Budget	% Var fr Adopted Budget	

40-54	Animal Control									
5110	Salaries	147,899	99,916	111,474	118,500	6%	118,000	117,590	-1%	
5112	Salaries - Overtime	7,310	6,569	6,722	11,107	65%	11,000	10,940	-2%	
5113	Standby	10,860	3,616	10,042	6,000	-40%	10,000	12,960	116%	
5115	Vac-Sick Leave Cash	0	0	0	0	0%	0	7,000	100%	
5121	FICA Medicare	2,423	1,615	1,892	1,990	5%	2,000	2,070	4%	
5123	Health Care	27,998	25,200	28,360	31,500	11%	46,000	31,500	0%	
5124	Workers' Comp	6,290	4,456	3,591	5,450	52%	5,450	5,700	5%	
5125	Life & Disability	1,595	945	1,411	1,242	-12%	2,000	1,250	1%	
5126	Unemployment Insurance	1,629	1,950	1,197	2,300	92%	2,500	2,500	9%	
5127	Retirement	30,262	17,890	16,149	20,600	28%	18,000	20,366	-1%	
new	OPEB	0	0	0	0	0%	0	2,360	100%	
5202	Communications Stipend	435	1,300	1,332	1,380	4%	1,380	1,380	0%	
	Personnel	236,700	163,457	182,169	200,069	10%	216,330	215,616	8%	
6110	Office Supplies	630	350	199	350	76%	350	350	0%	
6120	Operating Supplies	377	860	815	1,000	23%	800	1,450	45%	
6190	Clothing	630	1,050	786	1,050	34%	1,250	1,860	77%	
6610	Reference Materials	239	225	210	225	7%	300	305	36%	
6910	Small Tools & Equipment	1,135	400	339	400	18%	400	625	56%	
7110	Professional Services	3,540	10,000	12,339	8,900	-28%	8,900	25,850	190%	
7411	Maintenance - Equip	0	600	547	600	10%	600	600	0%	
7510	Printing	3,180	1,200	1,280	2,000	56%	2,000	2,000	0%	
7630	Dues & Memberships	180	300	195	300	54%	300	300	0%	
	Supplies & Services	9,911	14,985	16,709	14,825	-11%	14,900	33,340	125%	
	Total Department	246,611	178,442	198,878	214,894	8%	231,230	248,956	16%	

		2010-11 Year-end	2011-12 Adopted	2011-12 Year-end	2012-13 Adopted	% Var from	2012-13	Depart Base 2013-14 Proposed	line % Var
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
40-55	Facilities Maintenance								
5110	Salaries	102,273	60,299	70,455	57,394	-19%	78,000	58,830	3%
5111	Salaries - Temp	46,313	62,449	58,000	68,000	17%	48,000	83,920	23%
5112	Salaries - Overtime	393	600	142	0	-100%	0	0	#DIV/0!
5121	FICA Medicare	2,113	1,799	1,862	1,895	2%	1,895	1,820	-4%
5123	Health Care	17,476	11,970	12,025	11,970	0%	11,970	11,970	0%
5124	Workers' Comp	5,817	4,962	3,888	5,227	34%	5,227	5,001	-4%
5125	Life & Disability	980	502	551	502	-9%	502	502	0%
5126	Unemployment Insurance	1,490	2,171	1,296	2,287	76%	2,287	2,188	-4%
5127	Retirement	20,997	10,658	12,193	10,667	-13%	10,700	13,440	26%
new	OPEB	0	0	0	0	0%	0	1,180	100%
5202	Communications Stipend	1,051	1,300	1,472	1,625	10%	1,625	1,625	0%
5998	Staff Recovery	0	0	(1,781)	0	0%	0	0	0%
5999	Indirect Cost Recovery	(1,671)	(3,300)	(1,008)	(3,300)	227%	(3,300)	(3,300)	0%
	Personnel	197,232	153,410	159,094	156,265	-2%	156,905	177,176	13%
6110	Office Supplies	265	250	213	250	17%	250	250	0%
6190	Clothing	3,610	4,000	765	3,550	364%	3,550	3,550	0%
6410	Maintenance Supplies	32,259	35,000	31,692	35,000	10%	35,000	35,000	0%
6610	Reference Materials	0	0	0	200	0%	200	200	0%
6910	Tools & Equipment	1,000	1,000	1,000	1,000	0%	1,500	3,000	200%
6910	Furnishings & Equip Replac	0	3,000	2,999	6,700	123%	6,700	9,000	34%
7110	Professional Services	45,973	54,000	53,464	52,700	-1%	53,000	55,800	6%
7411	Maintenance - Equip	13,159	15,000	14,702	13,000	-12%	13,000	15,000	15%
7412	Maintenance-Bldg	22,255	22,000	17,986	22,000	22%	22,000	22,000	0%
new	Building Emergency Repairs	. 0	0	0	0	#DIV/0!	0	15,000	
7999	Indirect Cost Recovery	(1,943)	0	(891)	0	0%	(1,000)	(1,000)	#DIV/0!
	Supplies & Services	116,578	134,250	121,930	134,400	10%	134,200	157,800	17%
8358	Facility Maintenance - Repl.	0	0	0	4,000	0%	4,000	0	-100%
	Capital Project	0	0	0	4,000	0%	4,000	0	-100%
	Total Department	313,810	287,660	281,024	294,665	5%	295,105	334,976	14%

								Department	
								Base	eline
		2010-11	2011-12	2011-12	2012-13	% Var		2013-14	% Var
		Year-end	Adopted	Year-end	Adopted	from	2012-13	Proposed	fr Adopted
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
	7920								
41-40	Community Partnerships								
4105	Rotary Fireworks	8,000	8,000	8,000	10,000	25%	10,000	7,500	-25%
4107	Youth Park Maintenance	5,000	10,000	10,000	10,000	0%	10,000	7,500	-25%
4109	Old Town-Festival of Lights	2,500	2,000	2,000	2,000	0%	1,800	1,000	-50%
4110	MB Tennis Assn	3,000	3,000	1,500	3,000	100%	3,000	2,250	-25%
4114	MB Cultural Arts-Open Stud	2,000	0	0	0	0%	0	0	#DIV/0!
4162	YV Branch Library	3,000	3,000	3,000	3,000	0%	3,000	2,250	-25%
4163	MB Unity Home	3,000	3,000	3,000	3,000	0%	3,000	2,250	-25%
4164	MB Adult Health Services	5,000	5,000	5,000	5,000	0%	5,000	3,750	-25%
4115	ReachOut MB-Volunteer Ca	7,000	0	0	0	0%	0	0	#DIV/0!
	_	38,500	34,000	32,500	36,000	11%	35,800	26,500	-26%
	7925								
41-41	Contracts								
4156	Chamber Joint Marketing	19,992	0	0	15,000	0%	15,000	11,250	-25%
4157	Boys & Girls Club	53,000	48,000	48,000	43,000	-10%	43,000	32,250	-25%
4159	Desert Tourism-CA Welcom	25,000	0	0	15,000	0%	15,000	11,250	-25%
	_	97,992	48,000	48,000	73,000	52%	73,000	54,750	-25%
	Total Department	136,492	82,000	80,500	109,000	35%	108,800	81,250	-25%

		2010-11 2011-12	2011-12	2011-12	2012-13	% Var		Department Baseline 2013-14 % Vai	
		Year-end	Adopted	Year-end	Adopted	from	2012-13	Proposed	fr Adopted
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
50-01	Comm Dev Administration								
5110	Salaries	142,316	104,481	110,208	104,481	-5%	106,000	107,100	3%
5112	Salaries - Overtime	7	0	0	0	0%	0	0	#DIV/0!
5121	FICA Medicare	2,286	1,589	1,748	1,580	-10%	1,580	1,639	4%
5123	Health Care	12,815	9,450	10,187	9,450	-7%	9,450	9,450	0%
5124	Workers' Comp	5,623	3,287	3,306	3,269	-1%	3,270	4,465	37%
5125	Life & Disability	1,382	1,260	1,069	1,260	18%	1,260	1,260	0%
5126	Unemployment Insurance	1,429	1,438	1,102	1,430	30%	1,430	1,950	36%
5127	Retirement	29,113	18,467	18,550	19,419	5%	19,700	20,000	3%
new	OPEB	0	0	0	0	0%	0	2,140	100%
5200	Car Allowance	5,106	5,100	4,519	4,500	0%	4,500	4,500	0%
5998	Staff Recovery	(1,982)	0	(2,236)	0	-100%	0	0	#DIV/0!
	Personnel	198,096	145,072	148,453	145,390	-2%	147,191	152,504	5%
6110	Office Supplies	1,794	1,800	2,300	2,300	0%	2,300	2,300	0%
6610	Reference Materials	0	500	0	250	#DIV/0!	250	250	0%
7110	Professional Services	0	0	0	0	0%	0	0	#DIV/0!
7510	Printing	12,946	15.000	13,465	13,000	-3%	10,000	13,000	0%
7618	Meetings & Travel	151	5,000	1,751	3,000	71%	3,000	3,000	0%
7630	Dues & Memberships	631	650	558	700	25%	700	700	0%
7930	Commission Expense	34	2,000	0	3,000	0%	1,500	3,000	0%
	Supplies & Services	15,556	24,950	18,074	22,250	23%	17,750	22,250	0%
	Total Department	213,652	170,022	166,527	167,640	1%	164,941	174,754	4%

	Description								Department Baseline		
Acct.		2010-11 Year-end Actual	2011-12 Adopted Budget	2011-12 Year-end Actuals	2012-13 Adopted Budget	% Var from PY YE Act	2012-13 Projection	Base 2013-14 Proposed Budget	eline % Var fr Adopted Budget		
50-50	Planning										
5110	Salaries	94,587	92,708	85,284	127,000	49%	127,000	126,933	0%		
5112	Salaries - Overtime	293.55	1,393	122	1,500	1130%	750	2,500	67%		
5115	Vac-Sick Leave Cash	0	. 0	6,427	0	0%	0	7,500	#DIV/0!		
5121	FICA Medicare	1,343	1,739	1,469	1,168	-21%	1,168	1,470	26%		
5123	Health Care	15,211	25,160	21,295	25,200	18%	25,200	25,200	0%		
5124	Workers' Comp	3,778	3,143	2,992	4,055	36%	4,055	4,055	0%		
5125	Life & Disability	805	1,164	1,057	1,164	10%	1,170	1,164	0%		
5126	Unemployment Insurance	964	1,734	997	2,250	126%	2,250	2,250	0%		
5127	Retirement	19,635	17,270	17,335	23,600	36%	23,600	23,592	0%		
5998	Staff Recovery	(13,308)	0	0	0	0%	(6,000)	0	#DIV/0!		
	Personnel	123,307	144,311	136,978	185,937	36%	179,193	194,663	5%		
6110	Office Supplies	2,063	2,500	3,735	2,500	-33%	2,000	2,000	-20%		
6610	Reference Materials	429	250	109	250	0%	250	250	0%		
7110	Professional Services	479	2,500	6,428	2,500	-61%	2,500	2,500	0%		
7510	Printing	683	1,500	398	3,000	654%	3,000	1,500	-50%		
7520	Advertising	360	2,000	923	2,000	117%	2,000	3,200	60%		
7618	Meetings & Travel	41	0	0	0	0%	0	0	0%		
	Supplies & Services	4,055	8,750	11,593	10,250	-12%	9,750	9,450	-8%		
3100-801	1: Dev Code	28,205	137,000	81,309	0	-100%	55,691	0	#DIV/0!		
3100-801	I-Gen Plan Update	. 0	450,000	141,962	0	-100%	308,038	0	#DIV/0!		
	Capital	28,205	587,000	223,271	0	-100%	363,729	0	#DIV/0!		
	Total Department	155,567	740,061	371,842	196,187	-47%	552,672	204,113	4%		

		2010-11 Year-end	2011-12 Adopted	2011-12 Year-end	2012-13 Adopted	% Var from	2012-13	Depar Base 2013-14 Proposed	
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
50-51	Engineering								
5110	Salaries	82,269	129,765	155,189	192,246	24%	195,000	198,600	3%
5112	Salaries- Overtime	315	500	1,018	. 0	-100%	0	2,500	#DIV/0!
5121	FICA Medicare	1,532	1,951	2,557	2,788	9%	2,788	2,970	7%
5123	Health Care	14,134	28,350	25,574	31,500	23%	31,500	31,500	0%
5124	Workers' Comp	3,845	5,381	5,232	7,690	47%	7,690	8,190	7%
5125	Life & Disability	1,010	1,356	1,624	1,995	23%	1,995	1,995	0%
5126	Unemployment Insurance	993	2,354	1,744	3,364	93%	3,364	3,580	6%
5200	Car Allowance	0	3,000	3,750	6,000	60%	6,000	6,000	0%
5127	Retirement	20,452	19,423	23,731	23,648	0%	23,648	24,530	4%
new	OPEB	0	0	0	0	0%	0	3,980	#DIV/0!
5998	Staff Recovery	0	(60,000)	(2,397)	(80,000)	3238%	(40,000)	(25,000)	-69%
	Personnel	124,550	132,080	218,022	189,231	-13%	231,985	258,845	37%
6110	Office Supplies	3,274	2,500	2,538	3,000	18%	3,000	3,000	0%
7110	Professional Services	73,698	38,000	40,574	40,000	-1%	25,000	40,000	0%
7510	Printing	665	1,600	1,063	1,600	51%	1,600	1,600	0%
7520	Advertising	463	500	178	500	181%	500	500	0%
7618	Meetings & Travel	72	0	0	0	0%	0		0%
7630	Dues & Memberships	0	0	0	0	0%	0	550	0%
	Supplies & Services	78,172	42,600	44,353	45,100	2%	30,100	45,650	1%
8541	Vehicle	0	23,000	0	0	0%	0	0	0%
	Capital	0	23,000	0	0	0%	0	0	0%
	Total Department	202,722	197,680	262,375	234,331	-11%	262,085	304,495	30%

		2010-11	2011-12	2011-12	2012-13	% Var		Depar Base 2013-14	
		Year-end	Adopted	Year-end	Adopted	from	2012-13	Proposed	fr Adopted
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
50-52	Code Compliance								
5110	Salaries	86,715	123,975	62,346	128,247	106%	55,000	90,860	-29%
5111	Salaries - Temp	24,630	0	46,934	0	0%	27,500	0	0%
5112	Salaries - Overtime	428	1,000	227	0	-100%	1,000	1,500	0%
5121	FICA Medicare	1.807	1,798	1.764	1,860	5%	1,860	1,320	-29%
5123	Health Care	17,859	25,200	16,676	25,200	51%	25,200	25,200	0%
5124	Workers' Comp	4,276	4,959	3,285	5,130	56%	5,130	3,600	-30%
5125	Life & Disability	854	840	835	840	1%	840	840	0%
5126	Unemployment Insurance	1,117	2,170	1,095	2,244	105%	2,244	1,590	-29%
5127	Retirement	17,376	15,303	11,029	16,886	53%	10,000	16,890	0%
new	OPEB	0	0	Ó	. 0	0%	. 0	1,800	100%
5998	Staff Recov-CDBG	(50,000)	0	(127,890)	0	-100%	0	0	0%
	Personnel	105,063	175,245	16,302	180,407	1007%	128,774	141,800	-21%
6110	Office Supplies	949	1,000	670	1,000	49%	1,000	1,000	0%
6120	Operating Supplies	189	500	110	500	356%	250	500	0%
6190	Clothing	114	750	189	750	297%	500	500	-33%
6610	Reference Materials	0	250	0	0	0%	0		0%
7110	Professional Services	1,496	8,500	4,581	7,500	64%	7,500	7,500	0%
7510	Printing	1,891	2,000	246	2,000	712%	2,000	1,750	-13%
7630	Dues & Memberships	175	200	75	75	0%	75	75	0%
7850	Substandard Buildings	3,000	5,000	1,383	5,000	262%	2,000	5,000	0%
7851	Abatement Costs	5,988	10,000	10,090	15,000	49%	10,000	15,000	0%
7852	Graffiti Abatement	250	350	0	0	0%	0	0	0%
7853	Clean Up Day	0	0	0	0	0%	0	0	0%
	Supplies & Services	14,052	28,550	17,344	31,825	83%	23,325	31,325	-2%
	Tatal Danienton and	440 445	202 705	22.040	040.000	E240/	452.000	472 425	400/
	Total Department	119,115	203,795	33,646	212,232	531%	152,099	173,125	-18%

							Department Baseline		
Acct.	Description	Year-end Ad	2011-12 Adopted Budget	2011-12 Year-end Actuals	2012-13 Adopted Budget	% Var from PY YE Act	2012-13 Projection	Base 2013-14 Proposed Budget	eline % Var fr Adopted Budget
50-53	Building & Safety								
6610	Reference Materials	0	100	0	100	0%	100	100	0%
7110	Professional Services	156,261	180,000	107,257	265,000	147%	150,000	102,000	-62%
7158	SMIP Fees - Residential	0	350	8	400	4900%	400	190	-53%
7159	SMIP Fees - Commercial	89	500	0	500	0%	4,200	760	52%
7510	Printing	0	250	31	250	706%	250	500	100%
	Supplies & Services	156,350	181,200	107,296	266,250	148%	154,950	103,550	-61%
	Total Department	156,350	181,200	107,296	266,250	148%	154,950	103,550	-61%

			2011-12 Adopted Budget	2011-12 Year-end Actuals	2012-13 Adopted Budget	% Var from PY YE Act	2012-13 Projection	Department Baseline	
Acct.	Description	2010-11 Year-end Actual						2013-14 Proposed Budget	% Var fr Adopted Budget
55-01	Public Works Admin								
5110	Salaries	40,821	0	0	0	0%	0	0	0%
5111	Salaries - Temp	0	40,000	39,654	45,000	13%	42,000	45,000	0%
5112	Salaries - Overtime	161	991	0	0	0%	0	0	0%
5121	FICA Medicare	651	618	0	0	0%	0	0	0%
5123	Health Care	9,041	12,600	0	0	0%	0	0	0%
5124	Workers' Comp	1,661	1,705	0	0	0%	0	0	0%
5125	Life & Disability	419	396	0	0	0%	0	0	0%
5126	Unemployment Insurance	419	746	0	0	0%	0	0	0%
5127	Retirement	8,433	7,359	0	0	0%	0	0	0%
5200	Car Allowance	0	0	0	0	0%	0	0	0%
	Personnel	61,606	64,416	39,654	45,000	13%	42,000	45,000	0%
6110	Office Supplies	2,545	2,500	2,492	2,000	-20%	2,000	2,000	0%
6127	Dirt Road Street Signs	1,021	1,500	0	1,500	0%	750	1,500	0%
6610	Reference Materials	212	300	0	300	0%	300	300	0%
7510	Printing	60	200	96	200	108%	100	200	0%
7618	Meetings & Travel	2,405	5,000	3,266	5,000	53%	5,000	5,000	0%
7630	Dues & Memberships	158	250	185	250	35%	250	250	0%
	Supplies & Services	6,401	9,750	6,039	9,250	53%	8,400	9,250	0%
	Total Department	68,007	74,166	45,693	54,250	19%	50,400	54,250	0%

								Department Baseline	
		2010-11	2011-12	2011-12	2012-13	% Var		2013-14	% Var
		Year-end	Adopted	Year-end	Adopted	from	2012-13	Proposed	fr Adopted
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
55-57	Fleet Maintenance								
6410	Maintenance Supplies	3,889	3,500	2,170	3,600	66%	3,500	3,600	0%
6500	Fuel	45,887	65,000	43,907	60,000	37%	60,000	60,000	0%
6610	Reference Materials	0	500	0	500	0%	500	500	0%
6910	Tools & Equipment	128	500	0	500	0%	500	500	0%
7411	Maintenance - Equip	12,990	15,000	5,544	15,000	171%	15,000	15,000	0%
7413	Maintenance - Vehicles	25,247	29,000	25,062	25,000	0%	25,000	25,000	0%
7999	Indirect Cost Recovery	(2,069)	(3,500)	(946)	(3,500)	270%	(3,500)	(4,000)	14%_
	Supplies & Services	86,072	110,000	75,737	101,100	33%	101,000	100,600	0%
8541	Vehicle	0	23,000	0	0	0%	0	0	0%
	Capital	0	23,000	0	0	0%	0	0	0%
	Total Department	86,072	133,000	75,737	101,100	33%	101,000	100,600	0%

		2010-11	2011-12	2011-12	2012-13	% Var		Department Baseline 2013-14 % Va	
Acct.	Description	Year-end Actual	Adopted Budget	Year-end Actuals	Adopted Budget	from PY YE Act	2012-13 Projection	Proposed Budget	fr Adopted Budget
7.000	200011,puo	7.000							
55-58	Parks Maintenance								
5110	Salaries	179,720	186,529	181,965	185,000	2%	170,000	189,530	2%
5111	Salaries - Temp	0	0	1,595	14,500	100%	15,000	0	-100%
5112	Salaries - Overtime	11134.49	15,363	9,127	15,745	73%	10,000	20,700	31%
5113	Standby	6,312	8,282	6,528	8,363	28%	5,000	11,500	38%
5115	Vac-Sick Leave Cash	0	0	9,430	0	0%	10,000	10,000	100%
5121	FICA Medicare	2,856	3,048	3,010	3,318	10%	3,320	3,360	1%
5123	Health Care	37,528	50,400	44,245	50,400	14%	40,000	50,400	0%
5124	Workers' Comp	7,494	8,407	5,987	9,153	53%	9,160	9,270	1%
5125	Life & Disability	1,813	1,848	1,760	1,848	5%	1,850	1,820	-2%
5126	Unemployment Insurance	1,927	3,678	1,996	4,005	101%	4,010	4,060	1%
5127	Retirement	36,486	32,969	32,391	30,000	-7%	28,000	31,560	5%
new	OPEB	0	0	0	0	0%	3,500	3,790	#DIV/0!
	Personnel	285,271	310,524	298,035	322,332	8%	299,840	335,990	4%
6122	Grounds Maintenance Supp	24,329	26,500	30,585	31,500	3%	31,500	29,000	-8%
6190	Clothing	2,703	2,750	1,945	3,450	77%	2,500	2,500	-28%
6910	Tools & Equipment	1,249	1,500	770	7,500	874%	5,000	2,000	-73%
7110	Professional Services	2,508	2,900	5,058	7,000	38%	7,000	46,000	557%
7114	YVHS Pool Maintenance	23,681	47,500	42,858	40,000	-7%	40,000	41,900	5%
7212	Utilities - Water	71,144	80,000	78,215	40,000	-49%	40,000	55,000	38%
7310	Rental of Equipment	0	1,000	50	1,300	2500%	1,000	1,300	0%
7411	Maintenance - Equip	577	2,000	747	1,000	34%	1,000	2,500	150%
7630	Dues & Memberships	0	250	278	350	26%	350	350	0%
	Supplies & Services	126,191	164,400	160,506	132,100	-18%	128,350	180,550	37%
new	Old TC Resurface	0	0	0	0	0%	0	10,000	#DIV/0!
8541	Vehicle	0	50,000	0	0	0%	0	0	0%
	Capital	0	50,000	0	0	0%	. 0	10,000	#DIV/0!
	Total Department	411,462	524,924	458,541	454,432	-1%	428,190	526,540	16%

								Department	
								Baseline	
		2010-11	2011-12	2011-12	2012-13	% Var		2013-14	% Var
		Year-end	Adopted	Year-end	Adopted	from	2012-13	Proposed	fr Adopted
Acct.	Description	Actual	Budget	Actuals	Budget	PY YE Act	Projection	Budget	Budget
55-59	Streets Operations (Genera	al Fund)							
7110	Professional Services	163,532	0	0	0	0%	0	0	0%
	Supplies & Services	163,532	0	0	0	0%	0	0	0%
	Total Department	163,532	0	0	0	0%	0	0	0%
Total G	eneral Fund Expenditures	8,932,178	9,611,275	9,129,396	9,182,784	1%	9,499,719	9,547,827	4%